

2020-2022

Draft HPAC Action Plan

Action	Category	HPAC Recommendation	2020 Budget	Start	End
Emergency Shelter and Transitional Housing with Services	Housing	Establish Temporary-Housing in permanent facility with adjacent secured parking for those living in vehicles and RVs for overnight stay	\$50,000	1/2020	6/2021
Evaluate Properties				6/2020	12/2020
Negotiate Lease				1/2021	3/2021
Write RFP and secure Program Manager through RFP				1/2021	6/2021
Develop criteria with Technical Advisory Committee (TAC)			\$46,000 (HB1406)	6/2020	6/2021
Provide Rental Assistance through RFP					
Establish Sky Valley Housing Consortium	Housing	Establish Sky Valley Housing Consortium to establish short, long-term and alternative housing		6/2021	6/2022
		Increase alternative housing for men, youth, LGBTQ, families and pets			
Inventory surplus property				6/2021	12/2021
Identify housing needs				12/2021	06/2022
Work with Technical Advisory Committee to identify partners and available funding				06/2021	06/2022

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Form a Technical Advisory Committee	Partners	Establish Service Provider Networks to provide services and housing 24/7 in Sky Valley Involve other public entities in a network to prevent and end homelessness in Sky Valley		1/2020	9/2020
Identify non-profit stakeholders and partners				1/2020	3/2020
Determine shared mission and vision				2/2020	4/2020
Evaluate needs and resources for one-stop shop				3/2020	5/2020
Write scope of work for Request for Proposal for one-stop shop				4/2020	6/2020
Establish Transportation service between Sky Valley and Everett	Partners	Increase public transportation between Monroe & Everett		1/2020	12/2020
Evaluate transportation needs with partners				1/2020	3/2020
Evaluate existing transportation contracts with non-profits (e.g. Senior Center; SVT)				1/2020	3/2020
Apply for Community Transit GO (grant) program				3/2020	6/2020
Provide information about services to remain housed, financial training, incentives for businesses to hire employees with entry level	Partners	Create an education campaign that supports affordable housing, job training, and treatment options		1/2021	12/2021

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skills, information about mental and behavioral health services.					
Work with partners to develop and promote annual “human service days” set up like a vendor show					
Educational Campaign (Enviroissues Contract)	Prevention	Create an education campaign about homelessness: causes, prevention strategies, and alternatives	\$50,000 (Budgeted)	1/2020	6/2020
Develop education and outreach communication plan				12/2019	2/2020
Educate property owners about laws, enforcement, trespass - Chamber of Commerce & Downtown Monroe Association				2/2020	12/2020
Educate public about aggressive panhandling, property crime, and personal safety.				2/2020	12/2020
Educate public about safety regarding vigilantism and bullying				2/2020	12/2020
Develop and implement Block Watch Program - residential and business buy in/education/communication - training & certification program.				10/2020	3/3/2021

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Develop working relationship with McKinney Vento liaisons at Monroe School District	Prevention	Promote social service networks focused on youth and families		6/2020	12/2020
Identify needs of homeless families				10/2020	3/2021
Work with McKinney-Vento Family Liaisons in the Monroe School District to distribute flyers of local and county services for homeless students and families and encourage MSC to post flyers on school premises.				3/2021	12/2021
Define 2021 Work Plan, Priorities, and Implementation Model	Prevention/ Policy & Budget	Adopt and fund a Six-Year Plan to fulfill HPAC's recommendations		6/2020	12/2021
Implement law enforcement strategies	Public Safety	Implement law enforcement strategies and regulations that increase personal accountability among the homeless and adhere to civil and personal rights		1/2020	12/2020
Review Solicitation Regulations				2/2020	4/2020
Evaluate bail fees				4/2020	9/2020
Develop and implement Block Watch Program - residential and business buy in/education/communication - training & certification program.		Initiate a residential and business crime prevention program		1/2021	12/2021
Continue Embedded Social Worker Program	Public Safety	Continue to budget for embedded social worker/community outreach team		1/2020	12/2020

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Police Department (Existing program)			\$73,000		
Public Defender (New level of services)			\$20,000	3/2020	12/2020
Install Cameras in parks		Place cameras in public spaces	\$17,000	1/2020	6/2020
Collect data on court cases. Determine with Monroe Municipal Court the costs/benefits of community court model	Public Safety	Implement Community Court so treatment for addiction and mental health can be offered as an alternative to jail Gather and analyze data about crime and homelessness in Monroe		6/2020	12/2021
Identify partners to develop community court model					
Determine with Monroe Municipal Court and partners the costs/benefits of community court model				1/2021	12/2021
Coordinated Services – One Stop Shop	Support Services	Centralized delivery of services to the homeless: treatment, housing, services	\$50,000	4/2020	9/2021

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		Create a system of services that responds to the homeless crisis 24/7			
		Establish more accessible mental health and addiction services in Monroe and the Sky Valley			
Develop scope of work with Technical Advisory Committee				1/2020	5/2020
Issue Request for Proposal (RFP)				5/2020	9/2020
Award RFPs				9/2020	12/2020
Establish Homeless HMIS/By name lists				1/2021	9/2021
Work with Technical Advisory Committee and Snohomish County to identify resources to provide housing and mental health navigators in the Sky Valley	Support Services	Establish a Navigator position that connects the homeless with resources		1/2020	12/2020
Provide facilities and funding for non-profits		Support agencies that serve and promote self-reliance among youth, children, families i.e., YMCA, Boys and Girls Club		On-going	
Work with Take the Next Step and Volunteers of America to designate a family resource center and/or services in Monroe				3/2020	12/2020

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Identify performance measures, such as reduction in the number of homeless individuals; reduction in lengths of stays at emergency shelters; increase in rental vacancy rate; and a full Homeless Management Information (HMIS) utilized by service providers.	Policy & Budget	Create a 5-year Plan , which includes performance measures		6/2020	9/2020
Lobbying for changes to State and Federal law	Policy & Budget	Lobby legislators at all levels to increase funding for addiction and mental health treatment, affordable housing, job training, and support services Identify and lobby for new law enforcement strategies focused on personal accountability of homeless		1/2020	12/2021
Collaborate with Affordable Housing Consortium (AHC) on writing new housing chapter for the city's comprehensive plan update.	Policy & Budget	Engage developers in building affordable and subsidized housing		6/2021	6/2022
Continue HPAC as an ad hoc committee					
	Policy & Budget	Implement HB 1406		7/2019	3/2021

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Identify needs			\$46,000 (HB1406)	4/2020	9/2020
Develop criteria with Technical Advisory Committee (TAC)				9/2020	12/2020
Provide Rental Assistance through RFP				1/2021	12/2021
Evaluate program				1/2022	3/2022
Continue HPAC as adhoc committee					
Define 2021 Work Plan, Priorities, and Implementation Model	Policy & Budget	Adopt and fund a Six-Year Plan to fulfill HPAC's recommendations		6/2020	12/2020

Total 2020 Investment \$312,000