

HPAC Recommendations Public Safety

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Education						
	Perception vs. Crime Data	"dispelling the fear"/fact based/real time data/					
	Educate Private and Property Owners about laws, enforcement, trespass						
	Property crime						
	Activate parks/public spaces with special neighborhood events						
	Clear bushes/trees from parks (Al Borlin)	Crime prevention by environmental design					
	Don't encourage people to stay home, walk elsewhere, or move away from the issue						
	Use cameras in public spaces x 2	24/7 cameras in parks/Sky River/Lewis Street/monitor activity					
	Complete a Homelessness Needs Assessment Report						
	Define aggressive panhandling						
	Business & Residential Block Watch x 3	Individual/resident that can facilitate crime watch/crime prevention/business buy-in for crime prevention/crime watch/use of civilian employees in businesses					
	Crime prevention	residential/business buy in/education/communication					
	Legislation						
	Designated/No Camping Sites						
	Establish a designated camping site	Where would it go? Prison option? How to enforce?					

HPAC Recommendations Public Safety

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	City Ordinances	specific to public safety/police enforcement					
	Establish a time, place, manner for panhandling x 2						
	Panhandling Containment						
	Enforce laws against criminal activity						
	Enforce SODA (Stay out of drug area)						
	Commit a crime - go to jail						
	Programs/Services						
	Diversion Program						
	Cold weather shelter						
	Bring community court to Monroe	progressive discipline, prevention/intervention,					
	Programs from different jurisdictions						
	Public Safety Personnel						
	Extra officers only if one or more persons are obligated to respond to routine 911 calls -	maintain minimum staffing levels					
	More police officers x 4						
	MPD Community Outreach	contact local businesses, downtown foot patrol, proactive communication/education,					
	Embedded Social Worker						
	Full Time Embedded Social Worker to increase output x 2						

**HPAC Recommendations
Public Safety**

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Increase in the budget (monies) to book criminals						
	Security to keep clients/volunteers safe						

HPAC Recommendations

Prevention

Prevention: Keeping people from falling through the cracks

Strong communities suffer less

Cost Estimate

Priority	Recommendations	Definition/Need	Lead Agency/Partners	Low	High	Start	End
	Partners						
	Focus/Concentrate Providing Services in Monroe	one stop shop in Monroe. Physical structure and services.					
	Best Practice - utilization of collaborate partnerships with providers, service agencies, and community leaders	with Services					
	Affordable shelters for all						
	Make the embedded social worker full-time	Consolidate with other social worker recommendation. Move to public safety					
	A social worker for attorneys that work with indigent people						
	Community court	wrap around services with court system.					
	How can the city community better support the Boys & Girls club, YMCA, & senior center?	Support organizations that build resilient relationships and families. Strong communities suffer less.	City, School District, Hospital District, Non-profits				
	Education Campaigns						
	Education - Citywide/Regional	Education and outreach	TTNS, City				
	Information - Data/Facts about homelessness in Monroe						
	Educate the public about panhandling, property crime, and personal safety						
	Educate the community that homelessness is usually not a choice or the result of poor decision making						

**HPAC Recommendations
Prevention**

Priority	Recommendations	Definition/Need	Lead Agency/Partners	Cost Estimate			
				Low	High	Start	End
	Homeless Empowerment Campaign - Choose a Path Out of Homelessness						
	Double-sided card for coordinated services - 211 cards with "take the next step"						
	Information/Education regarding MPD outreach						
	Campaign - Keep the Change - fundraiser - tailored for the business community						
	Provide families with better information about how they may be able to help family members						
	Support for Youth						
	An alternative to Homeless Campaign focused on Children/Youth	Putting a system in place to break the cycle of poverty/homelessness. Parenting classes.	School Dist, YMCA, Boys and Girls Club, Cocoon House				
	Social workers to work with youth before becoming homeless						
	Mentors/volunteers to work with youth	Program with school district					
	Work with local schools and at-risk youth - support them	Example, mentors for leaders in learning (alt high school)					
	Parenting classes x 3						
	Mainstream entities that interact with those that are "at-risk" of becoming homeless	Mayor, Police Chief and other community leaders reaching out to at risk youth.					
	Jobs and Training						

**HPAC Recommendations
Prevention**

Cost Estimate

Priority	Recommendations	Definition/Need	Lead Agency/Partners	Low	High	Start	End
	Educate businesses about incentives to hire employees at entry level skills	For example: Hopeworks					
	Internships with local businesses (jobs)						
	Programs or job training train low-income students in jobs that will give them jobs/such as JTPA is the program in Snohomish County	Job Training Partnership Act. Federal Grant					
	Advocacy						
	Emphasis Advocate on for family wage jobs	define "family wage". Google says, "wage to support a family" vs. "living wage" to support one person.					
	Advocate for better mental health	Expand mental health services to school districts. Seeking funding and resources (grants), lobbying for support with state and federal legislators.	City, School District, Hospital District, Non-profits				
	Strategic placement of public toilets - available 24/7	Basic human right. Bathroom with monitor.					
	Other/Education - convince the new Herald editor to run a series of weekly articles related to homelessness	work with media to educate the community about Monroe's homelessness issues					

**HPAC Recommendations
Support Services**

Priority	Wedges	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Drug and Mental Health Treatment/Counseling						
	Health Services						
	Mental Health Services and Facilities						
	Increase/Build Behavioral Health Program						
	Addiction/Treatment Services – Facilities						
	Support Service						
	More Navigators and Caseworks x 3						
	Focus Services on Monroe						
	Purchase old pharmacy building and establish a centralized service center x2						
	Diversion Center in Monroe						
	East Snohomish County Diversion Model						
	One-Stop-Shop for Services						
	Navigation Services – Connecting homeless with services and resources “One Stop Shop.”						
	East Snohomish County/City Services						
	Incentivize local cooperation: counseling, medical, hygiene, attorney, employment						
	Shelters/Housing Assistance						
	Shelter in Monroe						
	An Additional Cold Weather Shelter						
	Best Practice – provide “just enough” resources to directly resolve a households specific or immediate barrier to get or keep housing and to prevent near-term reoccurrence						
	Living Expenses for Sheltered Homeless						

**HPAC Recommendations
Support Services**

Priority	Wedges	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Create a Safe Parking Zone						
	Jobs and Training						
	Job Readiness - Access to Internet/Phone Services						
	Provide Job Training - Employment Assistance						
	Create job opportunities – pick up garbage						
	Provide Financial Training						
	Partner with NAMI to hold classes						
	Companioning Training						
	Support for Pregnant Teens						
	Daycare Co-Ops						
	Cooking Co-Ops						
	Advocacy						
	Petition the state to add beds						
	Other						
	Transportation						
	Food						
	Hold a Summit to stimulate						
	Maintain real-time count of shelter availability						
	Updating Social Services list for local organizations to distribute						
	Subsidized Transportation						

Safe/secure Storage Areas

Items from homeless encampments

HPAC Recommendations "Other"

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Facilities and Service Providers						
	Consider (remember) that homelessness is a regional issue (Sky Valley) and not just a Monroe issue A separate independent backbone organization to provide long-term conjoined issues of affordable housing &	Joint coalition between Monroe and the Sky Valley - who would lead the group/East County Initiative	Volunteer and city				
	A separate independent backbone organization to provide long-term conjoined issues of affordable housing &						
	Location/resource for community outreach to educate and have ways to become involved	Central hub/use of navigator					
	Purchase of old pharmacy for shelter resource hub (with resources/services) 24/7 Drop-in-Center with full support wrap-around services	is there something similar in the area Monroe could use? Accessibilty is key					
	24/7 Drop-in-Center with full support wrap-around services						
	Bring community court to Monroe....	Funding sources? What does it look like from Monroe? Social services available? Navigators available?					
	Temporary Emergency Shelter	24/7 operation, emergent/urgent need					
	Navigators with experience (life & other)	cross recommended					
	Jobs and Training (Purpose)						
	Giving our homeless purpose						

**HPAC Recommendations
"Other"**

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Provide a purpose for people (homeless?)						
	Engage the working poor in a more productive manner						
	Connecting people with opportunities						
	Legislation/Advocacy						
	Work at the County level on a levy, or bond for the future	Entity partnership					
	Enact HB 1406	City Council pursuing					
	Consider a 1% increase in sales tax to pay for programs	City level	City				
	Lobby Olympia to provide more beds	advocate and lobby for more treatment facilities for Chemical Dependency/Mental Health					
	Identify elected officials at all levels that the committee can advocate or work with about homelessness	Legislative strategy Strategies 360? Stakeholder interest groups Develop and implement					

**HPAC Recommendations
"Other"**

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Continue to appeal to DOT/BNSF/WDFW/PUD about its property around Monroe	reduce notice of eviction time from 72 to 24, DOT needs to police its own property, own mitigation/community outreach team, clean up their own encampments					
	Need an accurate count of all unsheltered population along a continuum from unsheltered to couch surfing to sheltered Identify (by name) chronic homeless in Monroe	grant funding, reason for homeless, what services are needed, measurement purposes					
	Identify (by name) chronic homeless in Monroe						
	Other/Education – convince the new Herald editor to run a series of weekly articles related to homelessness	work with media to educate the community about Monroe's homelessness issues					
	The hospital administration is working to have the hospital district classified as a "rural" hospital. If that happens, is there additional funding for community outreach (federal or state grants)	advocacy and support of partnership					
	PUD						

HPAC Recommendations
Housing

Priority	Recommendations	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Permanent Housing						
	Emergency - Temporary Housing	temporary overnight shelter					
	Establish a temporary shelter for men - similar to the women's shelter						
	Housing for single males & LGBTQ populations	separate wings in the shelter for different populations					
	Provide shelter in collaboration with Snohomish (i.e. Sultan, etc)						
	Subsidized Affordable Housing	Committee available					
	Encourage additional subsidized affordable housing						
	Encourage small units for students and low wage workers						
	Tiny home village						
	Designated Camping Areas						
	Protected parking lots x 3						
	Sleep centers						
	Housing vouchers						
	Help keep someone with limited income stay in their home						
	Housing First approach						
	Supportive house (wrap-around services) for 4-6 chronically homeless						
	Case management for folks that need advocacy and advice about how to address a tenancy situation - explanation of tenant's rights - work through the conflict so eviction may be avoided						

HPAC Recommendations
Housing

Priority	Recommendations	Definition/Need	Lead Agency	Low	High	Start	End
	Reclassify/Buy? Old pharmacy building into shelter/resource hub						
	Provide a continuum of housing types						
	Mixed-income developments in old town - don't create a shelter						
	Housing stability - freeze (if need be) rental increases						
	Stabilize increases in rent						
	Allow/Encourage accessory dwelling units - aka Portland model						
	Detached auxillary dwellings						
	Require to developers to include low-income housing in all developments						
	Increase density						
	(cost) permit fees decrease for affordability						
	Density definition for tiny house village construction (permanent)						
	Inventory of surplus property						
	Identify who our homeless are and whether or not housing in the problem (survey the City's homeless population to learn more about their needs - include Sky Valley? - from immediate to substantial						
	How much housing is needed per population in Monroe and how does that statistic compare to other cities in Snohomish County. Have a fair to introduce auxiliary dwelling to property ownership						

HPAC Recommendations
Housing

Priority	Recommendations	Definition/Need	Lead Agency	Low	High	Start	End
	Is there a "missing middle" in Monroe?						
	Wants/availability						
	Contractors temporary hygiene centers						
	kits						
	Youth						
	Volunteers						

HPAC Recommendations
Partners

Priority	Wedges	Definition/Need	Lead Agency	Cost Estimate		Start	End
				Low	High		
	Partners	Develop partnerships with key community stakeholders					
	Clearly stated goals/collabrotive effort across all partners						
	Non-profit						
	Community Agencies/Organizations						
	Faith community						
	Faith-based community street ministry						
	Everett Gospel Mission - open men's shelter in Sky Valley						
	Churches provide meals to new shelter/resources & resource center						
	Incentivize churches and social organizations to provide beds						
	Government entities						
	Municipal investment, non-profit - result based						
	Public transportation						
	Compass Health Mental Health						
	Evergreen Hospital Mental Health						
	Snohomish County - behavioral health, navigators, housing support						
	Business - corporations & local businesses						
	Incentivize local businesses to offer job training/employment						
	Business incentives for contributions to job retaining						
	Work Source - training and employment						
	EvCC Job training						

HPAC Recommendations
Partners

Priority	Wedges	Definition/Need	Lead Agency	Low	High	Start	End
	Partners	Develop partnerships with key community stakeholders					
	Teen internships						
	Partner with high and middle school - teen intervention						
	teen shelter for youth under the age of 17						
	Vacant land that can be utilized for programs (incentives to property owners)						
	Create a policy statement to create consistency of information						
	Ask 501c, and homeless advocates to stop giving out tents and propane						
	Stop paying to get nuisance vehicle out of impound						