

## HPAC Recommendations Public Safety

| Priority | Recommendations  | Definition/Need   | Lead Agency | Cost Estimate |      | Start | End |
|----------|--|---|-------------|---------------|------|-------|-----|
|          |  |   |             | Low           | High |       |     |
|          | <b>Education</b>   |   |             |               |      |       |     |
|          | Perception vs. Crime Data  | "dispelling the fear"/fact based/real time data/  |             |               |      |       |     |
|          | Educate Private and Property Owners about laws, enforcement, trespass            |   |             |               |      |       |     |
|          | Property crime   |   |             |               |      |       |     |
|          | Activate parks/public spaces with special neighborhood events                    |   |             |               |      |       |     |
|          | Clear bushes/trees from parks (Al Borlin)  | Crime prevention by environmental design  |             |               |      |       |     |
|          | Don't encourage people to stay home, walk elsewhere, or move away from the issue |   |             |               |      |       |     |
|          | Use cameras in public spaces x 2   | 24/7 cameras in parks/Sky River/Lewis Street/monitor activity   |             |               |      |       |     |
|          | Complete a Homelessness Needs Assessment Report                                  |   |             |               |      |       |     |
|          | Define aggressive panhandling  |   |             |               |      |       |     |
|          | Business & Residential Block Watch x 3   | Individual/resident that can facilitate crime watch/crime prevention/business buy-in for crime prevention/crime watch/use of civilian employees in businesses |             |               |      |       |     |
|          | Crime prevention   | residential/business buy in/education/communication   |             |               |      |       |     |
|          | <b>Legislation</b>   |   |             |               |      |       |     |
|          | Designated/No Camping Sites  |   |             |               |      |       |     |
|          | Establish a designated camping site  | Where would it go? Prison option? How to enforce?   |             |               |      |       |     |

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|          |  |  |             | Low           | High |       |     |
|          | City Ordinances  | specific to public safety/police enforcement                                       |             |               |      |       |     |
|          | Establish a time, place, manner for panhandling x 2  |  |             |               |      |       |     |
|          | Panhandling Containment  |  |             |               |      |       |     |
|          | Enforce laws against criminal activity   |  |             |               |      |       |     |
|          | Enforce SODA (Stay out of drug area)   |  |             |               |      |       |     |
|          | Commit a crime - go to jail  |  |             |               |      |       |     |
|          | <b>Programs/Services</b>   |  |             |               |      |       |     |
|          | Diversion Program  |  |             |               |      |       |     |
|          | Cold weather shelter   |  |             |               |      |       |     |
|          | Bring community court to Monroe  | progressive discipline, prevention/intervention,                                   |             |               |      |       |     |
|          | Programs from different jurisdictions  |  |             |               |      |       |     |
|          | <b>Public Safety Personnel</b>   |  |             |               |      |       |     |
|          | Extra officers only if one or more persons are obligated to respond to routine 911 calls - | maintain minimum staffing levels   |             |               |      |       |     |
|          | More police officers x 4   |  |             |               |      |       |     |
|          | MPD Community Outreach   | contact local businesses, downtown foot patrol, proactive communication/education, |             |               |      |       |     |
|          | Embedded Social Worker   |  |             |               |      |       |     |
|          | Full Time Embedded Social Worker to increase output x 2                                    |  |             |               |      |       |     |

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|          |   |                 |             | Low           | High |       |     |
|          | Increase in the budget (monies) to book criminals |                 |             |               |      |       |     |
|          | Security to keep clients/volunteers safe          |                 |             |               |      |       |     |

**HPAC Recommendations**

**Prevention**

Prevention: Keeping people from falling through the cracks

Strong communities suffer less

**Cost Estimate**

| Priority | Recommendations   | Definition/Need  | Lead Agency/Partners                                  | Low | High | Start | End |
|----------|---|--|---|-----|------|-------|-----|
|          | <b>Partners</b>   |  |   |     |      |       |     |
|          | Focus/Concentrate Providing Services in Monroe  | one stop shop in Monroe. Physical structure and services.  |   |     |      |       |     |
|          | Best Practice - utilization of collaborate partnerships with providers, service agencies, and community leaders | with Services  |   |     |      |       |     |
|          | Affordable shelters for all   |  |   |     |      |       |     |
|          | Make the embedded social worker full-time   | Consolidate with other social worker recommendation. Move to public safety                             |   |     |      |       |     |
|          | A social worker for attorneys that work with indigent people  |  |   |     |      |       |     |
|          | Community court   | wrap around services with court system.  |   |     |      |       |     |
|          | How can the city community better support the Boys & Girls club, YMCA, & senior center?                         | Support organizations that build resilient relationships and families. Strong communities suffer less. | City, School District, Hospital District, Non-profits |     |      |       |     |
|          |   |  |   |     |      |       |     |
|          | <b>Education Campaigns</b>  |  |   |     |      |       |     |
|          | Education - Citywide/Regional   | Education and outreach   | TTNS, City  |     |      |       |     |
|          | Information - Data/Facts about homelessness in Monroe   |  |   |     |      |       |     |
|          | Educate the public about panhandling, property crime, and personal safety                                       |  |   |     |      |       |     |
|          | Educate the community that homelessness is usually not a choice or the result of poor decision making           |  |   |     |      |       |     |

**HPAC Recommendations  
Prevention**

| Priority | Recommendations  | Definition/Need  | Lead Agency/Partners                                 | Cost Estimate |      |       |     |
|----------|--|--|--|---------------|------|-------|-----|
|          |  |  |  | Low           | High | Start | End |
|          | Homeless Empowerment Campaign - Choose a Path Out of Homelessness                          |  |  |               |      |       |     |
|          | Double-sided card for coordinated services - 211 cards with "take the next step"           |  |  |               |      |       |     |
|          | Information/Education regarding MPD outreach   |  |  |               |      |       |     |
|          | Campaign - Keep the Change - fundraiser - tailored for the business community              |  |  |               |      |       |     |
|          | Provide families with better information about how they may be able to help family members |  |  |               |      |       |     |
|          | <b>Support for Youth</b>   |  |  |               |      |       |     |
|          | An alternative to Homeless Campaign focused on Children/Youth                              | Putting a system in place to break the cycle of poverty/homelessness. Parenting classes. | School Dist, YMCA, Boys and Girls Club, Cocoon House |               |      |       |     |
|          | Social workers to work with youth before becoming homeless                                 |  |  |               |      |       |     |
|          | Mentors/volunteers to work with youth  | Program with school district   |  |               |      |       |     |
|          | Work with local schools and at-risk youth - support them                                   | Example, mentors for leaders in learning (alt high school)                               |  |               |      |       |     |
|          | Parenting classes x 3  |  |  |               |      |       |     |
|          | Mainstream entities that interact with those that are "at-risk" of becoming homeless       | Mayor, Police Chief and other community leaders reaching out to at risk youth.           |  |               |      |       |     |
|          | <b>Jobs and Training</b>   |  |  |               |      |       |     |

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|----------|---|---|---|---------------|------|-------|-----|
|          |   |   |   | Low           | High |       |     |
|          | Educate businesses about incentives to hire employees at entry level skills   | For example: Hopeworks  |   |               |      |       |     |
|          | Interships with local businesses (jobs)   |   |   |               |      |       |     |
|          | Programs or job training train low-income students in jobs that will give them jobs/such as JTPA is the program in Snohomish County | Job Training Partnership Act. Federal Grant   |   |               |      |       |     |
|          |   |   |   |               |      |       |     |
|          | <b>Advocacy</b>   |   |   |               |      |       |     |
|          | Emphasis Advocate on for family wage jobs   | define "family wage". Google says, "wage to support a family" vs. "living wage" to support one person.  |   |               |      |       |     |
|          | Advocate for better mental health   | Expand mental health services to school districts. Seeking funding and resources (grants), lobbying for support with state and federal legislators. | City, School District, Hospital District, Non-profits |               |      |       |     |
|          |   |   |   |               |      |       |     |
|          | Strategic placement of public toilets - available 24/7  | Basic human right. Bathroom with monitor.   |   |               |      |       |     |

**HPAC Recommendations  
Support Services**

| Priority | Wedges  | Definition/Need | Lead Agency | Cost Estimate |      | Start | End |
|----------|---|-----------------|-------------|---------------|------|-------|-----|
|          |   |                 |             | Low           | High |       |     |
|          | <b>Drug and Mental Health Treatment/Counseling</b>  |                 |             |               |      |       |     |
|          | Health Services   |                 |             |               |      |       |     |
|          | Mental Health Services and Facilities   |                 |             |               |      |       |     |
|          | Increase/Build Behavioral Health Program  |                 |             |               |      |       |     |
|          | <b>Addiction/Treatment Services – Facilities</b>  |                 |             |               |      |       |     |
|          | Support Service   |                 |             |               |      |       |     |
|          | More Navigators and Caseworks x 3   |                 |             |               |      |       |     |
|          | Focus Services on Monroe  |                 |             |               |      |       |     |
|          | Purchase old pharmacy building and establish a centralized service center x2  |                 |             |               |      |       |     |
|          | Diversion Center in Monroe  |                 |             |               |      |       |     |
|          | East Snohomish County Diversion Model   |                 |             |               |      |       |     |
|          | One-Stop-Shop for Services  |                 |             |               |      |       |     |
|          | Navigation Services – Connecting homeless with services and resources “One Stop Shop.”  |                 |             |               |      |       |     |
|          | East Snohomish County/City Services   |                 |             |               |      |       |     |
|          | Incentivize local cooperation: counseling, medical, hygiene, attorney, employment   |                 |             |               |      |       |     |
|          | <b>Shelters/Housing Assistance</b>  |                 |             |               |      |       |     |
|          | Shelter in Monroe   |                 |             |               |      |       |     |
|          | An Additional Cold Weather Shelter  |                 |             |               |      |       |     |
|          | Best Practice – provide “just enough” resources to directly resolve a households specific or immediate barrier to get or keep housing and to prevent near-term reoccurrence |                 |             |               |      |       |     |

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|----------|---|-----------------|-------------|---------------|------|-------|-----|
|          |   |                 |             | Low           | High |       |     |
|          | Living Expenses for Sheltered Homeless                              |                 |             |               |      |       |     |
|          | Create a Safe Parking Zone  |                 |             |               |      |       |     |
|          | <b>Jobs and Training</b>  |                 |             |               |      |       |     |
|          | Job Readiness - Access to Internet/Phone Services                   |                 |             |               |      |       |     |
|          | Provide Job Training - Employment Assistance                        |                 |             |               |      |       |     |
|          | Create job opportunities – pick up garbage                          |                 |             |               |      |       |     |
|          | Provide Financial Training  |                 |             |               |      |       |     |
|          | Partner with NAMI to hold classes                                   |                 |             |               |      |       |     |
|          | Companioning Training   |                 |             |               |      |       |     |
|          | Support for Pregnant Teens  |                 |             |               |      |       |     |
|          | Daycare Co-Ops  |                 |             |               |      |       |     |
|          | Cooking Co-Ops  |                 |             |               |      |       |     |
|          | <b>Advocacy</b>   |                 |             |               |      |       |     |
|          | Petition the state to add beds                                      |                 |             |               |      |       |     |
|          | <b>Other</b>  |                 |             |               |      |       |     |
|          | Transportation  |                 |             |               |      |       |     |
|          | Food  |                 |             |               |      |       |     |
|          | Hold a Summit to stimulate  |                 |             |               |      |       |     |
|          | Maintain real-time count of shelter availability                    |                 |             |               |      |       |     |
|          | Updating Social Services list for local organizations to distribute |                 |             |               |      |       |     |
|          | Subsidized Transportation   |                 |             |               |      |       |     |



**HPAC Recommendations  
"Other"**

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|          |  |                 |             | Low           | High |       |     |
|          | <b>Facilities and Service Providers</b>  |                 |             |               |      |       |     |
|          | Consider (remember) that homelessness is a regional issue (Sky Valley) and not just a Monroe issue         |                 |             |               |      |       |     |
|          | A separate independent backbone organization to provide long-term conjoined issues of affordable housing & |                 |             |               |      |       |     |
|          | Location/resource for community outreach to educate and have ways to become involved                       |                 |             |               |      |       |     |
|          | Purchase of old pharmacy for shelter resource hub (with resources/services)                                |                 |             |               |      |       |     |
|          | 24/7 Drop-in-Center with full support wrap-around services   |                 |             |               |      |       |     |
|          | Bring community court to Monroe....  |                 |             |               |      |       |     |
|          | Temporary Emergency Shelter  |                 |             |               |      |       |     |
|          | Navigators with experience (life & other)  |                 |             |               |      |       |     |
|          | <b>Jobs and Training (Purpose)</b>   |                 |             |               |      |       |     |
|          | Giving our homeless purpose  |                 |             |               |      |       |     |
|          | Provide a purpose for people (homeless?)   |                 |             |               |      |       |     |
|          | Engage the working poor in a more productive manner  |                 |             |               |      |       |     |

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|          |  |                 |             | Low           | High |       |     |
|          | <b>Legislation/Advocacy</b>  |                 |             |               |      |       |     |
|          | Work at the County level on a levy, or bond for the future   |                 |             |               |      |       |     |
|          | Enact HB 1406  |                 |             |               |      |       |     |
|          | Consider a 1% increase in sales tax to pay for programs  |                 |             |               |      |       |     |
|          | Lobby Olympia to provide more beds   |                 |             |               |      |       |     |
|          | Identify elected officials at all levels that the committee can advocate or work with about homelessness   |                 |             |               |      |       |     |
|          | Continue to appeal to DOT about its property around Monroe   |                 |             |               |      |       |     |
|          | Need an accurate count of all unsheltered population along a continuum from unsheltered to couch surfing to sheltered  |                 |             |               |      |       |     |
|          | Identify (by name) chronic homeless in Monroe  |                 |             |               |      |       |     |
|          | Other/Education - convince the new Herald editor to run a series of weekly articles related to homelessness  |                 |             |               |      |       |     |
|          | The hospital administration is working to have the hospital district classified as a "rural" hospital. If that happens, is there additional funding for community outreach (federal or state grants) |                 |             |               |      |       |     |
|          | PUD  |                 |             |               |      |       |     |

HPAC Recommendations  
Housing

| Priority | Recommendations  | Definition/Need | Lead Agency | Cost Estimate |      | Start | End |
|----------|--|-----------------|-------------|---------------|------|-------|-----|
|          |  |                 |             | Low           | High |       |     |
|          | Permanent Housing  |                 |             |               |      |       |     |
|          | Emergency - Temporary Housing  |                 |             |               |      |       |     |
|          | Establish a temporary shelter for men - similar to the women's shelter   |                 |             |               |      |       |     |
|          | Housing for single males & LGBTQ populations   |                 |             |               |      |       |     |
|          | Provide shelter in collaboration with Snohomish (i.e. Sultan, etc)   |                 |             |               |      |       |     |
|          | Affordable Housing   |                 |             |               |      |       |     |
|          | Provide additional affordable housing  |                 |             |               |      |       |     |
|          | Create small units for students and low wage workers   |                 |             |               |      |       |     |
|          | Tiny home village  |                 |             |               |      |       |     |
|          | Designated Camping Areas   |                 |             |               |      |       |     |
|          | Protected parking lots x 3   |                 |             |               |      |       |     |
|          | Sleep centers  |                 |             |               |      |       |     |
|          | Housing vouchers   |                 |             |               |      |       |     |
|          | Help keep someone with limited income stay in their home   |                 |             |               |      |       |     |
|          | Housing First approach   |                 |             |               |      |       |     |
|          | Supportive house (wrap-around services) for 4-6 chronically homeless   |                 |             |               |      |       |     |
|          | Case management for folks that need advocacy and advice about how to address a tenancy situation - explanation of tenant's rights - work through the conflict so eviction may be avoided |                 |             |               |      |       |     |
|          | Reclassify/Buy? Old pharmacy building into shelter/resource hub  |                 |             |               |      |       |     |

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Housing

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|          | Provide a continuum of housing types   |                 |             |     |      |       |     |
|          | Mixed-income developments in old town - don't create a shelter   |                 |             |     |      |       |     |
|          | Housing stability - freeze (if need be) rental increases   |                 |             |     |      |       |     |
|          | Stabilize increases in rent  |                 |             |     |      |       |     |
|          | Allow/Encourage accessory dwelling units - aka Portland model  |                 |             |     |      |       |     |
|          | Detached auxillary dwellings   |                 |             |     |      |       |     |
|          | Require to developers to include low-income housing in all developments  |                 |             |     |      |       |     |
|          | Increase density   |                 |             |     |      |       |     |
|          | (cost) permit fees decrease for affordability  |                 |             |     |      |       |     |
|          | Density definition for tiny house village construction (permanent)   |                 |             |     |      |       |     |
|          | Inventory of surplus property  |                 |             |     |      |       |     |
|          | Identify who our homeless are and whether or not housing in the problem (survey the City's homeless population to learn more about their needs - include Sky Valley? - from immediate to substantial |                 |             |     |      |       |     |
|          | How much housing is needed per population in Monroe and how does that statistic compare to other cities in Snohomish County. Have a fair to introduce auxiliary dwelling to property ownership       |                 |             |     |      |       |     |
|          | Is there a "missing middle" in Monroe?   |                 |             |     |      |       |     |
|          | Wants/availability   |                 |             |     |      |       |     |

HPAC Recommendations  
Housing

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|----------|---------------------------------------|-----------------|-------------|-----|------|-------|-----|
|          |                                       |                 |             |     |      |       |     |
|          | Contractors temporary hygiene centers |                 |             |     |      |       |     |
|          | kits                                  |                 |             |     |      |       |     |
|          | Youth                                 |                 |             |     |      |       |     |
|          | Volunteers                            |                 |             |     |      |       |     |

HPAC Recommendations  
Partners

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|----------|---|--|-------------|---------------|------|-------|-----|
|          |   |  |             | Low           | High |       |     |
|          | <b>Partners</b>   | Develop partnerships with key community stakeholders |             |               |      |       |     |
|          | Clearly stated goals/collabrotive effort across all partners      |  |             |               |      |       |     |
|          | Non-profit  |  |             |               |      |       |     |
|          | Community Agencies/Organizations                                  |  |             |               |      |       |     |
|          | Faith community   |  |             |               |      |       |     |
|          | Faith-based community street ministry                             |  |             |               |      |       |     |
|          | Everett Gospel Mission - open men's shelter in Sky Valley         |  |             |               |      |       |     |
|          | Churches provide meals to new shelter/resources & resource center |  |             |               |      |       |     |
|          | Incentivize churches and social organizations to provide beds     |  |             |               |      |       |     |
|          | Government entities   |  |             |               |      |       |     |
|          | Municipal investment, non-profit - result based                   |  |             |               |      |       |     |
|          | Public transportation   |  |             |               |      |       |     |
|          | Compass Health Mental Health                                      |  |             |               |      |       |     |
|          | Evergreen Hospital Mental Health                                  |  |             |               |      |       |     |
|          | Snohomish County - behavioral health, navigators, housing support |  |             |               |      |       |     |
|          | Business - corporations & local businesses                        |  |             |               |      |       |     |
|          | Incentivize local businesses to offer job training/employment     |  |             |               |      |       |     |
|          | Business incentives for contributions to job retaining            |  |             |               |      |       |     |
|          | Work Source - training and employment                             |  |             |               |      |       |     |
|          | EvCC Job training   |  |             |               |      |       |     |

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|          | <b>Partners</b>   | Develop partnerships with key community stakeholders |             |     |      |       |     |
|          | Teen internships  |  |             |     |      |       |     |
|          | Partner with high and middle school - teen intervention                       |  |             |     |      |       |     |
|          | teen shelter for youth under the age of 17                                    |  |             |     |      |       |     |
|          | Vacant land that can be utilized for programs (incentives to property owners) |  |             |     |      |       |     |
|          | Create a policy statement to create consistency of information                |  |             |     |      |       |     |
|          | Ask 501c, and homeless advocates to stop giving out tents and propane         |  |             |     |      |       |     |
|          | Stop paying to get nuisance vehicle out of impound                            |  |             |     |      |       |     |